

FAMILY SERVICE SASKATOON INC.

FINANCIAL STATEMENTS

MARCH 31, 2023

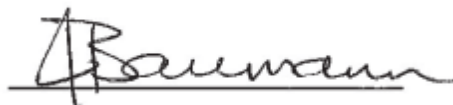
MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The accompanying financial statements of **Family Service Saskatoon Inc.** have been prepared by the Agency's management in accordance with Canadian accounting standards for not-for-profit organizations and necessarily include some amounts based on informed judgement and management estimates.

To assist management in fulfilling its responsibilities, a system of internal controls has been established to provide reasonable assurance that the financial statements are accurate and reliable and that assets are safeguarded.

The board of directors have reviewed and approved these financial statements.

These financial statements have been examined by the independent auditors, **Virtus Group LLP**, and their report is presented separately.

A handwritten signature in black ink, appearing to read "Janine Baumann", written over a horizontal line.

Janine Baumann
Executive Director

INDEPENDENT AUDITORS' REPORT



**VIRTUS
GROUP**
Chartered Professional Accountants
& Business Advisors LLP

To the Members Family Service Saskatoon Inc.

Qualified Opinion

We have audited the financial statements of **Family Service Saskatoon Inc.**, which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Agency as at March 31, 2023, and its financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many non-profit organizations, the Agency derives revenues from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of revenue was limited to accounting for amounts recorded in the records of the Agency. As a result, we were not able to determine whether any adjustments might be necessary in respect of revenues, assets, liabilities or net assets.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Agency in accordance with the ethical requirements that are relevant to our audit of the financial statements in Saskatchewan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Agency's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Agency or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Agency's financial reporting process.

INDEPENDENT AUDITORS' REPORT continued

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Agency's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Agency to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

May 30, 2023
Saskatoon, Saskatchewan

Virtus Group LLP
Chartered Professional Accountants

FAMILY SERVICE SASKATOON INC.
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31, 2023
(with comparative figures for 2022)

ASSETS

	<u>Capital Reserve</u>	<u>Long Term Reserve</u>	<u>Financial Sustainability Fund</u>	<u>2023</u>	<u>2022</u>
Current assets					
Cash	\$ -	\$ -	\$ 36,090	\$ 36,090	\$ 553,073
Investments (Note 3)	155,584	110,893	589,976	856,453	244,597
Accounts receivable	-	-	32,467	32,467	72,774
Prepaid expenses	-	-	17,986	17,986	31,090
	155,584	110,893	676,519	942,996	901,534
Tangible capital assets					
(Note 4)	117,090	-	-	117,090	126,063
	\$ 272,674	\$ 110,893	\$ 676,519	\$ 1,060,086	\$ 1,027,597

LIABILITIES


Current liabilities					
Accounts payable	\$ -	\$ -	\$ 226,549	\$ 226,549	\$ 135,756
Deferred revenue (Note 5)	-	-	197,669	197,669	323,399
	-	-	424,218	424,218	459,155

NET ASSETS

Financial stability reserve	-	-	252,301	252,301	184,875
Long term reserve	-	110,893	-	110,893	110,893
Capital reserve	272,674	-	-	272,674	272,674
	272,674	110,893	252,301	635,868	568,442
	\$ 272,674	\$ 110,893	\$ 676,519	\$ 1,060,086	\$ 1,027,597

See accompanying notes to the financial statements.

APPROVED BY THE BOARD:

 Director

 Director

FAMILY SERVICE SASKATOON INC.
STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED MARCH 31, 2023
(with comparative figures for the year ended March 31, 2022)

	<u>Capital Reserve</u>	<u>Long Term Reserve</u>	<u>Financial Sustainability Fund</u>	<u>2023</u>	<u>2022</u>
Balance, beginning of year	\$ 272,674	\$ 110,893	\$ 184,875	\$ 568,442	\$ 542,518
Excess (deficiency) of revenue over expenses	(43,923)	6,382	104,967	67,426	25,924
Interfund transfers	8,974	(6,382)	(2,592)	-	-
Additions to tangible capital assets	34,949	-	(34,949)	-	-
Balance, end of year	\$ 272,674	\$ 110,893	\$ 252,301	\$ 635,868	\$ 568,442

See accompanying notes to the financial statements.

FAMILY SERVICE SASKATOON INC.
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31, 2023
(with comparative figures for the year ended March 31, 2022)

	<u>Capital Reserve</u>	<u>Long Term Reserve</u>	<u>Financial Sustainability Fund</u>	<u>2023</u>	<u>2022</u>
Revenue					
Grants					
United Way of Saskatoon (Schedule A)	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 25,000
City of Saskatoon (Schedule A)	-	-	45,000	45,000	10,000
Project and foundation grants	-	-	266,047	266,047	145,563
	-	-	351,047	351,047	180,563
User fees and program contracts					
Province of Saskatchewan (Note 7)	-	-	1,499,982	1,499,982	1,429,020
EFAP	-	-	43,344	43,344	34,780
Program revenue	-	-	975,253	975,253	749,502
	-	-	2,518,579	2,518,579	2,213,302
Donation from Family Service Saskatoon Foundation Inc.	-	-	-	-	298
Donations	-	-	22,248	22,248	49,783
Other	-	-	-	-	-
Interest	-	6,382	-	6,382	2,389
	-	6,382	2,891,874	2,898,256	2,446,335
Expenses					
Building and occupancy	-	-	176,795	176,795	162,910
Contract staff	-	-	21,461	21,461	29,581
Employee benefits	-	-	221,541	221,541	211,049
Organization dues	-	-	8,137	8,137	10,641
Other	-	-	87,363	87,363	42,395
Parking	-	-	22,551	22,551	22,513
Postage and office supplies	-	-	96,544	96,544	71,539
Professional fees	-	-	109,156	109,156	114,605
Program materials and professional development	-	-	100,070	100,070	77,465
RRSP contributions	-	-	42,404	42,404	35,108
Salaries and wages	-	-	1,798,584	1,798,584	1,561,086
Telephone	-	-	31,905	31,905	27,234
	-	-	2,716,511	2,716,511	2,366,126
Income from operations	-	6,382	175,363	181,745	80,209
Other (income) expenses (Note 9)	43,923	-	70,396	114,319	54,285
Excess (deficiency) of revenue over expenses	\$ (43,923)	\$ 6,382	\$ 104,967	\$ 67,426	\$ 25,924

See accompanying notes to the financial statements.

FAMILY SERVICE SASKATOON INC.
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED MARCH 31, 2023
(with comparative figures for the year ended March 31, 2022)

	<u>Capital Reserve</u>	<u>Long Term Reserve</u>	<u>Financial Sustainability Fund</u>	<u>2023</u>	<u>2022</u>
Cash provided by (used in) operating activities:					
Excess (deficiency) of revenue over expenses	\$ (43,923)	\$ 6,382	\$ 104,967	\$ 67,426	25,924
Items not involving cash:					
- Amortization	43,923	-	-	43,923	41,737
	-	6,382	104,967	111,349	67,661
Non-cash operating working capital (Note 10)	-	-	(593,383)	(593,383)	(216,907)
	-	6,382	(488,416)	(482,034)	(149,246)
Cash provided by (used in) investing activities:					
Additions to tangible capital assets	(34,949)	-	-	(34,949)	(21,189)
Interfund transfers	34,949	(6,382)	(28,567)	-	-
Decrease in cash	-	-	(516,983)	(516,983)	(170,435)
Cash position - beginning of year	-	-	553,073	553,073	723,508
Cash position - end of year	\$ -	\$ -	\$ 36,090	\$ 36,090	553,073

See accompanying notes to the financial statements.

FAMILY SERVICE SASKATOON INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2023
(with comparative figures for the year ended March 31, 2022)

1. Nature of operations

Family Service Saskatoon Inc. (the "Agency") was incorporated under *The Non-profit Corporations Act* in the province of Saskatchewan and is exempt from taxes under income tax legislation. The Agency is a community-based organization, governed by a volunteer Board of Directors. The Agency provides a variety of programs to further its mission of working to develop and support communities where all persons have safe, healthy and respectful relationships.

2. Summary of significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations which required management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known. The financial statements reflect the following policies:

Fund accounting

The accounts of the Agency are maintained in accordance with the principles of fund accounting. For financial reporting purposes, accounts with similar characteristics have been combined into the following major funds:

The Financial Sustainability Fund reflects the primary operations of the Agency including grant revenues received and billings to clients and other agencies for client services. Expenses are for delivery of services.

The Capital Reserve is a restricted fund that reflects the equity of the Agency in fixed assets plus a contingency for replacement.

The Long Term Reserve is a restricted fund that reflects revenues received from sources such as restricted donations, proceeds on disposition of capital assets, and interest revenue. These balances are maintained to fund future capital expenditures and to establish and/or develop unfunded new programs. Transfers to/from designated equity must be approved by the Board of Directors.

Financial instruments

Financial assets and liabilities are recorded on the statement of financial position when the Agency becomes party to the contractual provisions of the financial instrument. All financial instruments are required to be recognized at fair value upon initial recognition, except for certain related party transactions. Measurement in subsequent periods of equity instruments is at fair value. All other financial assets and financial liabilities are subsequently measured at amortized cost adjusted by transactions costs, which are amortized over the expected life of the instrument. Fair value is the amount at which a financial instrument could be exchanged at arm's length between willing, unrelated parties in an open market. Changes in fair values of financial assets and financial liabilities measured at fair value are recognized in excess of revenue over expenses. When there is an indication of impairment the carrying amount of financial assets measured at amortized cost may be reduced. Such impairments can be subsequently reversed if the value improves.

The Agency's recognized financial instruments consist of cash, accounts receivable, investments, and accounts payable.

FAMILY SERVICE SASKATOON INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2023
(with comparative figures for the year ended March 31, 2022)

2. Summary of significant accounting policies (continued)

Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Amortization is provided on the straight-line basis over the estimated useful life of the assets at the following rates:

Computer hardware and software	3 to 5 years
Furniture and equipment	10 years

Leasehold improvements are amortized on the straight-line basis over the term of the lease.

The Agency performs impairment testing on tangible capital assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset or group of assets may not be recoverable. Impairment is measured as the amount by which the asset's carrying value exceeds its fair value. Any impairment and any gain or loss on disposal is included in expenses in the statement of operations.

Revenue recognition

Grants are recognized as revenue when the related program expenses are incurred. Grants received pertaining to specific programs for subsequent years are reflected on the statement of financial position as deferred revenue.

User fees and program contracts are recognized as revenue when the services are provided. For individual clients, user fees are recognized as revenue when the payment is received.

Unrestricted donations are recognized as revenue when received.

Designated donations which have donor stipulations on use are recognized as designated revenue when received.

RRSP Program

Substantially all permanent employees of the Agency participate in a defined contribution RRSP program. The Agency's obligation under the plan is limited to making regular payments to the plan to match contributions made by the employees for current services.

3. Investments

Investments consist of guaranteed investment certificates and mutual funds. The investments are initially recorded at cost and are adjusted quarterly to record unrealized gains or losses resulting from market fluctuations. The unrealized gains or losses are reported in excess of revenue over expenses as part of other income.

FAMILY SERVICE SASKATOON INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2023
(with comparative figures for the year ended March 31, 2022)

4. Tangible capital assets

	<u>2023</u>		<u>2022</u>	
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Computer hardware and software	\$ 155,215	\$ 122,614	\$ 32,601	\$ 62,618
Furniture and equipment	140,520	70,863	69,657	44,375
Leasehold improvements	21,189	6,357	14,832	19,070
	<u>\$ 316,924</u>	<u>\$ 199,834</u>	<u>\$ 117,090</u>	<u>\$ 126,063</u>

5. Deferred revenue

	<u>2023</u>	<u>2022</u>
Deferred revenue, beginning of year	\$ 323,399	\$ 303,847
Amounts received during the year	1,027,107	1,427,141
Less amounts recognized as revenue during the year	(1,152,837)	(1,407,589)
Deferred revenue, end of year	<u>\$ 197,669</u>	<u>\$ 323,399</u>

6. Lease commitments

The Agency has entered into an operating lease for its building premises, which expires in April 2023. The lease contract is currently in negotiations and the actual amount of the lease commitments is unknown. Estimated aggregate minimum payments (based on the prior year lease payments) over the next year are as follows:

2024	\$ 147,523
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The Agency has entered into a memorandum of understanding for leasing space in the Saskatoon Police Service building which expires in December 2023. Future minimum lease payments until that time will be \$8,045.

FAMILY SERVICE SASKATOON INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2023
(with comparative figures for the year ended March 31, 2022)

7. Province of Saskatchewan

User fees and program contracts from the Province of Saskatchewan are comprised as follows:

	<u>2023</u>	<u>2022</u>
Ministry of Social Services		
- Support worker program	\$ 435,168	\$ 416,427
- Counselling	192,930	188,470
- Teen parent program	75,940	74,450
- Leadership	45,597	44,699
- Childcare	35,240	34,549
- Parent education	24,225	23,750
Ministry of Justice and Attorney General		
- Domestic court	238,321	233,648
- Domestic violence outreach	249,137	259,852
- Abuse and beyond	108,110	105,990
- Victims services	95,314	47,185
	<u>\$ 1,499,982</u>	<u>\$ 1,429,020</u>

8. Economic dependence

A substantial portion of the Agency's revenue is derived from funding provided by the Government of Saskatchewan. The provincial government's contributions are used in the delivery of specific programs and community services.

9. Other (income) expenses

		<u>Capital Reserve</u>		<u>Long Term Reserve</u>		<u>Financial Sustainability Fund</u>	<u>2023</u>		<u>2022</u>
Unrealized (gains) losses	\$	-	\$	-	\$	6,745	\$ 6,745	\$	5,653
Hardware purchases		-		-		20,852	20,852		8,633
Equipment purchases		-		-		11,363	11,363		6,782
Bad debts		-		-		42,882	42,882		(8,520)
Amortization		43,923		-		-	43,923		41,737
Gain on sale of investments		-		-		(2,188)	(2,188)		-
Interest		-		-		(9,258)	(9,258)		-
	<u>\$</u>	<u>43,923</u>	<u>\$</u>	<u>-</u>	<u>\$</u>	<u>70,396</u>	<u>\$ 114,319</u>	<u>\$</u>	<u>54,285</u>

FAMILY SERVICE SASKATOON INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2023
(with comparative figures for the year ended March 31, 2022)

10. Non-cash operating working capital

Details of net change in each element of working capital relating to operations excluding cash are as follows:

	<u>2023</u>	<u>2022</u>
(Increase) decrease in current assets:		
Investments	\$ (611,856)	\$ (244,597)
Accounts receivable	40,307	20,289
Prepaid expenses	13,104	7,654
	<u>(558,445)</u>	<u>(216,654)</u>
Increase (decrease) in current liabilities:		
Accounts payable	90,792	(19,805)
Deferred revenue	(125,730)	19,552
	<u>(34,938)</u>	<u>(253)</u>
	<u>\$ (593,383)</u>	<u>\$ (216,907)</u>

11. RRSP Program

Employer contributions to the defined contribution RRSP program of \$42,404 (2022 - \$35,108) were included in expenses.

12. Financial risk management

The Agency has a comprehensive risk management framework to monitor, evaluate and manage the principal risks assumed with financial instruments. The significant financial risks to which the Agency is exposed are:

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Agency is exposed to credit risk on the accounts receivable from its customers, however, does not have a significant exposure to any individual customer or counterpart.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Agency's exposure to liquidity risk is dependent on the receipt of funds from its operations and grant funding. Funds from these sources are primarily used to finance working capital and capital expenditure requirements, and are considered adequate to meet the Agency's financial obligations.

Family Service Saskatoon
Statement of Operations by Department

April 1, 2022 through March 31, 2023

	Abuse & Beyond	Teen & Young Parent	MSS Counselling	EFAP Contracts	Youth Exposed to Violence	IPV Outreach	Men's	Community Counselling	Leadership
Ordinary Income/Expense									
Income									
Direct Public Grants	-	-	-	-	-	-	-	203,877	-
Direct Public Support	-	-	-	-	-	-	-	45,000	-
Government Contracts	108,110	75,940	192,930	-	95,314	249,137	-	-	45,597
Government Grants	-	-	-	-	-	-	-	213,377	-
Indirect Public Support	-	-	-	-	-	-	-	40,000	-
Interest & Investment Income	-	-	-	-	-	-	-	17,828	-
Program Revenue	-	-	-	58,370	-	-	23,540	75,004	-
Special Events Income	-	-	-	-	-	-	-	-	-
Total Income	108,110	75,940	192,930	58,370	95,314	249,137	23,540	595,086	45,597
Expense									
Board Expenses	-	-	-	-	-	498	-	1,767	-
Business Expenses	-	-	-	-	-	-	-	3,460	-
Contract Services	-	349	16,000	3,505	-	165	6,240	38,200	-
Facilities and Equipment	6,448	5,382	7,500	-	3,536	15,815	737	69,849	-
Operations	2,909	999	2,929	-	4,985	10,451	-	59,064	-
Other Types of Expenses	1,338	2,588	1,050	298	778	8,280	-	64,693	405
Payroll Expenses	96,817	66,294	164,344	14,660	84,674	202,986	4,035	228,228	45,097
Program Expenses	598	215	1,107	-	1,341	9,142	2,390	12,341	-
Transportation	-	113	-	-	-	1,800	-	181	95
Total Expense	108,110	75,940	192,930	18,463	95,314	249,137	13,402	477,784	45,597
Net Ordinary Income	-	-	-	39,907	-	-	10,138	117,302	-
Other Income/Expense									
Total Other Income	-	-	-	(255)	-	-	-	(6,745)	-
Other Expense									
Other Expenses	-	-	-	-	-	-	-	86,549	-
Capital Purchases	-	-	-	-	-	-	-	24,363	-
Total Other Expense	-	-	-	-	-	-	-	110,912	-
Net Other Income	-	-	-	(255)	-	-	-	(117,657)	-
Net Income	-	-	-	39,652	-	-	10,138	(355)	-

Family Service Saskatoon Statement of Operations by Department

April 1, 2022 through March 31, 2023

	RAC - Family Service SK	52 North PSC	Childcare	Child & Youth Support	Domestic Violence Court	Parent Education SK	Prairie Prism	Fund Development	TOTAL
Ordinary Income/Expense									
Income									
Direct Public Grants	-	-	-	-	-	-	-	-	203,877
Direct Public Support	-	-	-	-	-	-	-	22,248	67,248
Government Contracts	-	-	35,240	435,168	238,321	24,225	-	-	1,499,982
Government Grants	98,715	541,550	-	-	-	-	-	-	853,643
Indirect Public Support	-	-	-	-	-	-	-	-	40,000
Interest & Investment Income	-	-	-	-	-	-	-	-	17,828
Program Revenue	-	-	-	8,521	-	-	-	-	165,435
Special Events Income	-	-	-	-	-	-	32,500	29,188	61,688
Total Income	98,715	541,550	35,240	443,690	238,321	24,225	32,500	51,436	2,909,701
Expense									
Board Expenses	-	2,179	-	-	559	-	-	-	5,003
Business Expenses	100	1,631	-	-	-	-	-	76	5,267
Contract Services	1,976	44,702	-	3,000	-	-	14,661	-	128,798
Facilities and Equipment	4,725	46,592	600	9,000	18,288	1,377	795	1,425	192,069
Operations	7,539	20,100	1,083	8,444	8,875	4,057	8,159	-	139,595
Other Types of Expenses	3,331	24,186	86	7,790	1,970	204	-	3,445	120,442
Payroll Expenses	80,153	410,665	32,007	403,641	202,769	17,975	-	-	2,054,345
Program Expenses	591	18,280	1,464	10,972	5,860	612	8,885	-	73,797
Transportation	300	788	-	844	-	-	-	-	4,121
Total Expense	98,715	569,124	35,240	443,690	238,321	24,225	32,500	4,945	2,723,437
Net Ordinary Income	-	(27,574)	-	-	-	-	-	46,491	186,264
Other Income/Expense									
Total Other Income	-	-	-	-	-	-	-	-	(7,000)
Other Expense									
Other Expenses	-	-	-	-	-	-	-	-	86,549
Capital Purchases	-	926	-	-	-	-	-	-	25,289
Total Other Expense	-	926	-	-	-	-	-	-	111,838
Net Other Income	-	(926)	-	-	-	-	-	-	(118,838)
Net Income	-	(28,500)	-	-	-	-	-	46,491	67,426