FAMILY SERVICE SASKATOON INC.

FINANCIAL STATEMENTS

MARCH 31, 2021

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The accompanying financial statements of **Family Service Saskatoon Inc.** have been prepared by the Agency's management in accordance with Canadian accounting standards for not-for-profit organizations and necessarily include some amounts based on informed judgement and management estimates.

To assist management in fulfilling its responsibilities, a system of internal controls has been established to provide reasonable assurance that the financial statements are accurate and reliable and that assets are safeguarded.

The board of directors have reviewed and approved these financial statements.

These financial statements have been examined by the independent auditors, Virtus Group LLP, and their report is presented separately.

Janine Baumann

Executive Director

VIRTUS GROUP Chartered Professional Accountants & thusiness Advisors LLP

INDEPENDENT AUDITORS' REPORT

To the Members Family Service Saskatoon Inc.

Qualified Opinion

We have audited the financial statements of Family Service Saskatoon Inc., which comprise the statement of financial position as at March 31, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Agency as at March 31, 2021, and its financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many non-profit organizations, the Agency derives revenues from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of revenue was limited to accounting for amounts recorded in the records of the Agency. As a result, we were not able to determine whether any adjustments might be necessary in respect of revenues, assets, liabilities or net assets.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Agency in accordance with the ethical requirements that are relevant to our audit of the financial statements in Saskatchewan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Agency's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Agency or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Agency's financial reporting process.

INDEPENDENT AUDITORS' REPORT continued

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Agency's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Agency to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We communicate with those charged with governance regarding, among other matters, the planned scope and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 16, 2021 Saskatoon, Saskatchewan Virtus Group LLP Chartered Professional Accountants

VIRTUS GROUP

FAMILY SERVICE SASKATOON INC. STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2021 (with comparative figures for 2020)

				<u>ASSETS</u>			
Comment		Invested apital Ass		<u>Designated</u>	Unrestricted	<u> 2021</u>	<u> 2020</u>
Current assets Cash Accounts receivable Prepaid expenses	\$	- - -	\$	110,893 \$	612,615 \$ 93,064 38,744	723,508 \$ 93,064 38,744	295,05 164,718 12,35
		-		110,893	744,423	855,316	472,126
Tangible capital assets (Note 3) Due from related party		146,61	1	•	-	146,611	111,640
(Note 7)		-		· -			60,893
		146,61	1 \$	110,893 \$	744,423 \$	1,001,927 \$	644,659
Current liabilities Accounts payable	\$		\$	<u>LIABILITIES</u>		155 5CD D	202 50
Deferred revenue (Note 4)	φ		Ф	- Þ	155,562 \$ 303,847	155,562 \$ 303,847	203,564 122,134
				-	459,409	459,409	325,698
·							
	-			<u>NET ASSETS</u>			
		<u>-</u> -		<u>NET ASSETS</u>	285,014	285,014	96,428
Designated		 -		<u>NET ASSETS</u> - 110,893	285,014 -	285,014 110,893	96,428 110,893
Designated		- - 146,611		- 110,893 -	<u>-</u>	110,893 146,611	· ·
Unrestricted Designated nvested in capital assets		- 146,611 146,611		-	285,014 - - 285,014	110,893	110,893

See accompanying notes to the financial statements.

APPROVED BY THE BOARD:

Significant event (Note 12)

Director Director

FAMILY SERVICE SASKATOON INC. STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED MARCH 31, 2021

(with comparative figures for the year ended March 31, 2020)

	 nvested in pital Assets	D	esignated	Uı	nrestricted	2021	<u>2020</u>
Balance, beginning of year	\$ 111,640	\$	110,893	\$	96,428	\$ 318,961	\$ 155,638
Excess (deficiency) of revenue over expenses	(33,236)		1,880		254,913	223,557	163,323
nterfund transfers	 68,207		(1,880)		(66,327)	 -	-
Balance, end of year	\$ 146,611	\$	110,893	\$	285,014	\$ 542,518	\$ 318,961

See accompanying notes to the financial statements.

FAMILY SERVICE SASKATOON INC.

STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31, 2021 (with comparative figures for the year ended March 31, 2020)

	Invested Capital A		Design	ated	Unr	estricted	202	:1	2020
Revenue								_	
Grants									
United Way of Saskatoon									
(Schedule A)	\$ -	9			\$	194 9	\$	194 \$	35,706
City of Saskatoon (Schedule A)	_	,	_		-	30,000	3	0,000	30,000
0-1, 02 0 00000000 (20000000 2.0)	_		_			30,194	·	0,194	65,706
User fees and program contracts						Í			,
Province of Saskatchewan									
(Note 6)	_		· _		1	1,398,600	1.39	8,600	1,480,259
EFAP	_		_		•	24,034	•	4,034	33,686
Program revenue	_		_			779,016		9,016	478,587
110814411110			_	•		2,201,650		1,650	1,992,532
Donation from Family Service					<u>-</u>	-,- 01,000		1,020	1,332,002
Saskatoon Foundation Inc.	•								
(Note 7)	_		_			84,418	8	4,418	_
Donations	_		_			95,948		5,948	27,398
Other	_		_			106,889		6,889	2,274
Interest	_			1,880		-		1,880	1,708
	_			1,880	2	2,519,099		0,979	2,092,618
Expenses									
Amortization	33	,236	-			-	3	3,236	28,203
Building and occupancy	-	,	_			148,613		8,613	139,225
Contract staff	-		_			74,993		4,993	72,799
Employee benefits	_		_			170,335		0,335	141,148
Organization dues (Schedule A)			_			6,554		6,554	6,654
Other	_		_			67,564		7,564	27,852
Pension contributions	_		_			28,403		8,403	31,116
Postage and office supplies	_		_			79,584		9,584	29,808
Professional fees	-		_			103,178		3,178	42,361
Program materials and						· · ,- · ·		<i>,</i>	,
professional development	_		_			97,338	9	7,338	87,511
Salaries and wages	_		_		1	,464,469		4,469	1,299,785
Telephone	-		_		-	23,155	-	3,155	22,833
•	33	,236	_		2	2,264,186		7,422	1,929,295
Excess (deficiency) of						,,_	,		,, .
revenue over expenses	\$ (33	,236)\$		1,880	¢	254,913 \$	2 22	3,557 \$	163,323

See accompanying notes to the financial statements.

FAMILY SERVICE SASKATOON INC.

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31, 2021

(with comparative figures for the year ended March 31, 2020)

	Invested in Capital Assets	Designated	<u>Unrestricted</u>	<u>2021</u>	<u>2020</u>
Cash provided by (used in) operating activities: Excess (deficiency) of revenue					
over expenses Items not involving cash:	\$ (33,236)	\$ 1,880	\$ 254,913 \$	223,557 \$	163,323
- Amortization	33,236	-		33,236	28,203
Non-cash operating working	-	1,880	254,913	256,793	191,526
capital (Note 9)			239,871	239,871	134,693
		1,880	494,784	496,664	326,219
Cash provided by (used in) nvesting activities: Additions to tangible capital	((0.007)			(50.00	(4.2.024)
assets	(68,207)	-	-	(68,207)	(117,971)
nterfund transfers	68,207	(1,880)	(66,327)	<u> </u>	-
ncrease in cash	-	-	428,457	428,457	208,248
Cash position - beginning of year	<u> </u>		295,051	295,051	86,803
Cash position - end of year	\$ -	\$ - 9	723,508 \$	723,508 \$	295,051

See accompanying notes to the financial statements.

(with comparative figures for the year ended March 31, 2020)

1. Nature of operations

Family Service Saskatoon Inc. (the "Agency") was incorporated under *The Non-profit Corporations Act* in the province of Saskatchewan and is exempt from taxes under income tax legislation. The Agency is a community-based organization, governed by a volunteer Board of Directors. The Agency provides a variety of programs to further its mission of working to develop and support communities where all persons have safe, healthy and respectful relationships.

2. Summary of significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations which required management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known. The financial statements reflect the following policies:

Fund accounting

The accounts of the Agency are maintained in accordance with the principles of fund accounting. For financial reporting purposes, accounts with similar characteristics have been combined into the following major funds:

The Unrestricted Fund reflects the primary operations of the Agency including grant revenues received and billings to clients and other agencies for client services. Expenses are for delivery of services.

The Invested in Capital Assets Fund is a restricted fund that reflects the equity of the Agency in capital assets after taking into consideration any associated amortization expense.

The Designated Fund is a restricted fund that reflects revenues received from sources such as restricted donations, proceeds on disposition of capital assets, and interest revenue. These balances are maintained to fund future capital expenditures and to establish and/or develop unfunded new programs. Transfers to/from designated equity must be approved by the Board of Directors.

Financial instruments

Financial assets and liabilities are recorded on the statement of financial position when the Agency becomes party to the contractual provisions of the financial instrument. All financial instruments are required to be recognized at fair value upon initial recognition, except for certain related party transactions. Measurement in subsequent periods of equity instruments is at fair value. All other financial assets and financial liabilities are subsequently measured at amortized cost adjusted by transactions costs, which are amortized over the expected life of the instrument. Fair value is the amount at which a financial instrument could be exchanged at arm's length between willing, unrelated parties in an open market. Changes in fair values of financial assets and financial liabilities measured at fair value are recognized in excess of revenue over expenses. When there is an indication of impairment the carrying amount of financial assets measured at amortized cost may be reduced. Such impairments can be subsequently reversed if the value improves.

The Agency's recognized financial instruments consist of cash, accounts receivable, due from related party, and accounts payable.

(with comparative figures for the year ended March 31, 2020)

2. Summary of significant accounting policies (continued)

Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Amortization is provided on the straight-line basis over the estimated useful life of the assets at the following rates:

Computer hardware and software Furniture and equipment

3 to 5 years 10 years

The Agency performs impairment testing on tangible capital assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset or group of assets may not be recoverable. Impairment is measured as the amount by which the asset's carrying value exceeds its fair value. Any impairment and any gain or loss on disposal is included in expenses in the statement of operations.

Revenue recognition

Grants are recognized as revenue when the related program expenses are incurred. Grants received pertaining to specific programs for subsequent years are reflected on the statement of financial position as deferred revenue.

User fees and program contracts are recognized as revenue when the services are provided. For individual clients, user fees are recognized as revenue when the payment is received.

Unrestricted donations are recognized as revenue when received.

Designated donations which have donor stipulations on use are recognized as designated revenue when received.

Pensions

Substantially all employees of the Agency are participants in a defined contribution based pension plan. The Agency's obligation under the plan is limited to making regular payments to the plan to match contributions made by the employees for current services.

3. Tangible capital assets

		2021			2020
· · · · · · · · · · · · · · · · · · ·	 Cost	cumulated nortization	ľ	Net Book Value	Net Book Value
Computer hardware and software Furniture and equipment	\$ 155,215 105,571	\$ 60,900 53,275	\$	94,315 \$ 52,296	80,476 31,164
	\$ 260,786	\$ 114,175	\$	146,611 \$	111,640

(with comparative figures for the year ended March 31, 2020)

4.	<u>Deferred revenue</u>		
		<u>2021</u>	<u>2020</u>
	Deferred revenue, beginning of year	\$ 122,134 \$	70,868
	Amounts received during the year	1,333,462	591,455
	Less amounts recognized as revenue during the year	 (1,151,749)	(540,189)
	Deferred revenue, end of year	\$ 303,847 \$	122,134

5. Lease commitments

The Agency has entered into an operating lease for its building premises, which expires in October 2022. Aggregate minimum payments over the next two years are as follows:

2022 \$ 148,386 2023 \$ 85,709

The Agency has entered into a memorandum of understanding for leasing space in the Saskatoon Police Service building which expires in September 2021. Future minimum lease payments until that time will be \$5,363.

6. Province of Saskatchewan

User fees and program contracts from the Province of Saskatchewan are comprised as follows:

	<u>2021</u>	<u>2020</u>
Ministry of Social Services		
- Support worker program	\$ 444,277 \$	529,659
- Counselling	156,103	157,784
- Teen parent program	73,285	71,727
- Leadership	43,941	42,600
- Childcare	33,994	33,242
- Parent education	23,750	23,750
Ministry of Justice and Attorney General	•	
- Domestic court	230,717	224,727
- Domestic violence outreach	241,351	235,298
- Abuse and beyond	104,618	101,857
- Victims services	46,564	45,315
- Separation and divorce groups	 -	14,300
	\$ 1,398,600 \$	1,480,259

(with comparative figures for the year ended March 31, 2020)

7. Family Service Saskatoon Foundation Inc.

According to the Family Service Saskatoon Foundation Inc. (the "Foundation") bylaws, the Foundation is established to raise funds on a charitable basis to assist the Agency to raise money for its operations and for the purposes of providing counseling services to people in Saskatoon and area (in particular to disadvantaged members of society) and the assets of the Foundation shall be dedicated to those purposes only. The Foundation is incorporated under *The Canada Corporations Act* and is a registered charity under the Income Tax Act. The Foundation has been dissolved effective March 31, 2021, with all reminaing assets transferred to the Agency. The Foundation has not been consolidated in the Agency's financial statements. Financial statements of the Foundation are available upon request. A financial summary of this unconsolidated entity as at March 31, 2021 is as follows:

Family Service Saskatoon Foundation Inc. Financial Position

		<u>2021</u>	<u>2020</u>
Total assets	\$	-	\$ 125,267
Total liabilities	·	-	64,786
Total net assets	\$		\$ 60,481
Family Service Saskatoon Foundation Inc. Results of Operations			
		<u>2021</u>	<u>2020</u>
Total revenues	\$	27,975	\$ 4,992
Total expenses		88,456	 5,177
Excess (deficiency) of revenues over expenses	\$	(60,481)	\$ (185)

The total expenses noted above include \$84,418 donated to the Agency in 2021 (2020 - \$nil).

Family Service Saskatoon Foundation Inc. Cash Flows

	<u>2021</u>	<u>2020</u>
Cash from (used in) operating activities	\$ (144,060)	\$ 7,246
Cash provided by (used in) financing and investing activities	113,525	
Increase (decrease) in cash	\$ (30,535)	\$ 7,246

(with comparative figures for the year ended March 31, 2020)

8. Economic dependence

A substantial portion of the Agency's revenue is derived from funding provided by the Government of Saskatchewan. The provincial government's contributions are used in the delivery of specific programs and community services.

9. Non-cash operating working capital

Details of net change in each element of working capital relating to operations excluding cash are as follows:

		<u>2021</u>	<u>2020</u>
(Increase) decrease in current assets:			
Accounts receivable	\$	71,653 \$	(44,686)
Prepaid expenses		(26,387)	(6,028)
Due from related parties		60,893	(14)
		106,159	(50,728)
Increase (decrease) in current liabilities:			
Accounts payable		(48,001)	134,155
Deferred revenue		181,713	51,266
		133,712	185,421
	<u>\$</u>	239,871 \$	134,693

10. Pension plan

Employer contributions to the defined benefit contribution plan of \$28,403 (2020 - \$31,116) were included in expenses.

11. Financial risk management

The Agency has a comprehensive risk management framework to monitor, evaluate and manage the principal risks assumed with financial instruments. The significant financial risks to which the Agency is exposed are:

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Agency is exposed to credit risk on the accounts receivable from its customers, however, does not have a significant exposure to any individual customer or counterpart.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Agency's exposure to liquidity risk is dependent on the receipt of funds from its operations and grant funding. Funds from these sources are primarily used to finance working capital and capital expenditure requirements, and are considered adequate to meet the Agency's financial obligations.

(with comparative figures for the year ended March 31, 2020)

12. Significant event

On March 11, 2020, the World Health Organization declared a global pandemic for the COVID-19 virus. The Agency is following health advisories and mandatory requirements from local, provincial and national health and government organizations. The financial impact is unknown but may be significant.

Schodule A Family Service Saskatoon Departmental Income Statement

Part	Departmental Income Statement					:																
1,						Youth Expased to IPV Violence P				sadership		Separation & P. Diverse						Parent	ralele Prism O		1021 Total	2020 Total
1,54,101 4,54,41 1,54,101 4,54,41 1,31,544 464,541 1,31,544 1	REVENUE	м	n	s	s	*	59	59	sa sa	61		54 54		4		n	5	n	49	50		
154,10 4,041 154,10 4,041 154,04 4,041 154,04 4,041 154,04 4,041 154,04 4,041 154,04 4,041 154,04 4,041 154,04 4,041 154,04 4,041 154,04 4,041 154,04 4,041 154,04 4,044 154,	Contracts, Grants and User Fees																					
194611 46,504 241,251 30,000	Ministry of Social Services			73,285			•		156,103	43,941				33,994		406,563	,	23,750		,	737,634	726,511
1946.18	Ministry of Social Services over contract												•	٠		37,716		•	,		37,716	132,251
19461 19461 19461 19460 1	United Way				•	,	,							,					,	194	18	35,706
194(18	City of Saskatoon								30,000								,				30,000	30,000
101,418 73,285 74,774 86,429 74,590	Ministry of Justice		10M,618		,	46,564	241,351		•		٠			٠			230,717	•	ı	,	623,250	621,497
25,000 2,000 1,320	Muttert Foundation										•					•	. '				. •	. •
1,2,50 1	Counselling fees		٠		٠	٠			25,005		٠	٠				•	•	1	٠	,	25,005	18,865
1,2,00 1	Consulting and training			•													,					200
1,500 1,50	Groups	•	•	•				20,900						•					,	12,350	33,250	21.240
13,794 1	Fee for service		•						3,600	,	,		,			,	,			•	3,600	3,600
1,500 1,50	Childeare		ı									,				•						21,173
1,500 1,50	MSS (reimbursements)		1	1								٠	•	,	•	13,794	٠	1	٠	٠	13,794	18,792
15,000 1	Other government								74,774		96,429			•	3,330					31,592	206,125	394,667
89,000 (1989) 89	Capacity Building			•					15,000			٠		•		4		,	٠		15,600	
SALADO 25,000 25,000 25,000 25,000 25,000 23,009 23,001 36,400 35,901 36,400 35,901 35,901 35,901 23,009 23,009 23,009 35,901 36,400 35,901 36,707 25,739 31,709 24,009 23,000 36,701 36,701 22,739 31,709 31,709 25,009 23,000 36,701 36,701 37,709 31,709 25,009 23,000 36,701 36,701 31,709 26,009 23,000 36,701 36,701 26,000 26,000 37,700 31,700 26,000 37,700 37,700 31,700 26,000 37,700 37,700 37,700 26,000 37,700 37,700 37,700 26,000 37,700 37,700 37,700 26,000 37,700 37,700 37,700 26,000 37,700 37,700 37,700 26,000 37,700 37,700 37,700 26,000 37,700 37,700 37,700 27,700 37,700 37,700 37,700 28,000 37,700 37,700 37,700	Public Safety	,											476,940	•				,			476,940	1
25,001	COVID-19 funding		•	•					86,000												80,000	
104,618 73,255 5,501 46,554 24,135 20,500 409,452 45,501 96,425 475,500 33,504 33,50 458,071 22,730 44,136 23,12,509 23,649 23,649 24,136 24,13	COVID-19 wage grant				. ;				25,900					1	,					•	25,000	•
141,518 73,250 45,501 46,544 74,250 71,520 71,7 22,750 44,156 73,12,809 75,000 700,452 45,941 86,542 41,56 73,12,809 75,000 75,0	Workshops				5,301							,			•						5,30	250
College SS 418 S	Total Contracts, Grants and User Fees		104,618	73,285	5,301	46,564	241,351	20,900	409,482	43,941	96,429		176,940	33,994	3,330	458,071	230,717	23,750	•	44,136	1,312,809	2,025,052
College Coll	EAP Revenue																					
College	EAP counselling fees	•	,		23,049					,		,							•		23,049	33,489
College	Other EAP fees	•			888									,							586	*
24/58 24/18 24/18 24/19 24/29 24/19 24/29 24/19 24/29 24/29 24/20	St. Thomas More College						,	•											٠	٠		1,774
84,418 84	Total EAP Revenue:	-			24,034			-		,									,		24,034	35,460
95,3418 95,341	Other Revenue																					
Histor 59,300 (3,0))(3,000 (3,000 (3,0))(3,000 (3,000 (3,0))(3,000 (3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,000 (3,0))(3,0)(3,0)(3,0)(3,0)(3,0)(3,0)(3,0	FSS Foundation	84,418	•			•	•	,	٠	•	•	•			,			•	,		84,418	
2,649 where 1,880 1,880 1,880 1,880 1,880 1,880 1,880 1,880 1,880 1,880 1,880 1,880 1,880 1,880	Donations - unrestricted	93,300			,	,			•	,	,			,	,				1		93,300	26,010
1,899 (1,	Donations - corporate	2,649			•					•	•				•				•		2,649	1,388
1,880 1,880	Miscellaneous revenue						•	,	C#8'1	,				٠	,			,	•		1,889	1
Altone 180,567 3,769 187,135	Interest revenue							•	1,880	,				,					,		1,880	1,708
180,367 180,367	Pumuraisang.					,	,					•	٠	•	ı				1	•	,	٠
186,136	Total Orban Bergman	626 693		\cdot	ا،	ا،	-	,	,		٠								•	,		3,000
	Total Other Develope.	100,304						ا.	2,703	,		-					١				184,136	32,106

Schodule A (continued) Pamity Scrvice Saskatoon Departmental Income Statement

Deparmental Income Statement	Fand Development	Abuse & Beyond Program	Young Parent Program C	EFAP E Contracts	Youth Exposed to IPV Outreach Violence Program	IPV Ontreach Program Me	O dno2 Group	Community Connselling Le	Leadership	WIC DEP	Separation & Public Safety Divorce Canada	iblic Safety Canada ChildCare	Calming the	he Chiid.@Youth Domestle Suppart Prog. Violence Court		Parezd Education SK P	Prairie Prism Other Groups 2021 Total	er Groups 20		1020 Tate
EXPENSE	€9	4	69	49	50	en.	u	47	'n	59	55	59		9	9			60		
Total salaries and benefits	32,045	91,189	65,876	8,612	41,244	193,262	16,017	197,215	43,455	78,766		300,988	19,839 3,330	30 406,486	195,165	16,900	,	29,810	1,738,200	1,470,010
Non-salary expenses																				
Total building occupancy costs		6,322	4,430	2,000	2,594	665,11	795	74,620		2,990	,	46,810		12,600	13,563	1,350		3,226	181,849	139,111
Total office expenses		3,856	1,211	1,483	332	13,180		28,599		6,840		19,912	3,106	8,604	7,418	4,700		3,500	102,740	42,629
Total staff education and recruitment		469	1,549		200	1,212		2,992	486	623		12,341	•	3,931	1,332	200			25,684	7,909
Total purchased services	•		1,161			6,459	•	22,172	٠	3,750		64,551		4,429	7,134		1	850	110,507	25,419
Total program expenses			1,058		1,673	12,267	92	3,941		1,800		16.815	- 000'11	17,664	366	909		3,749	71,654	101,934
Bad Debr					,			35,667				,		•	•			,	35,667	. "
Organization dues						1.075				1,200				2,179	2,100				6,554	6.620
Publicity		2,782			221	2,358		3,808		1.450		8,023		2,177	2,400			009	23,810	11,122
Board-related	•	,	,					139	1	٠		,	•	•	610			•	749	1,223
Fundraising expenses		,	-							,	•	•	•	1	•		,		,	. •
TOTAL EXPENSE	32,045	104,618	73,285	12,095	46,564	241,351	16,904	369,152	43,941	96,429		469,440 3:	33,994 3,330	30 458,071	230,717	23,750		41,736	2297,422	1.805.977
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	148.322	٠		17 240			700 2	44 000	,			1 600								
												2000						7,400	155,537	785,541